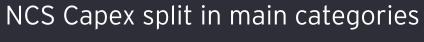


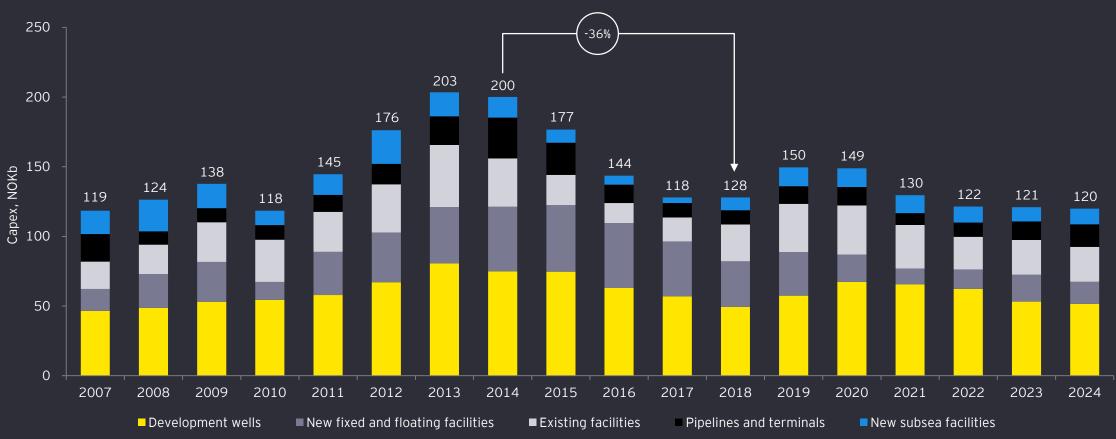
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Solid growth in investments in 2019

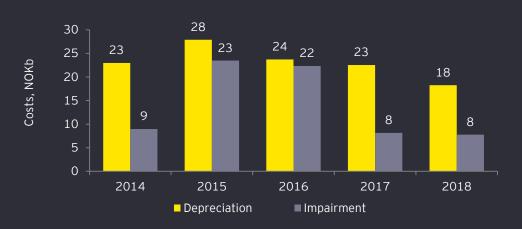




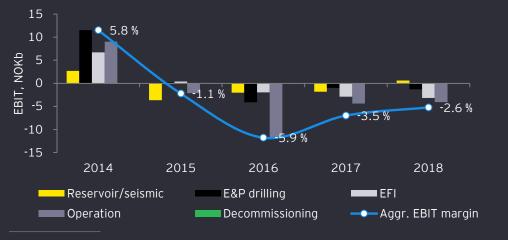


Historical development

Depreciation and impairment



EBIT per subsegment

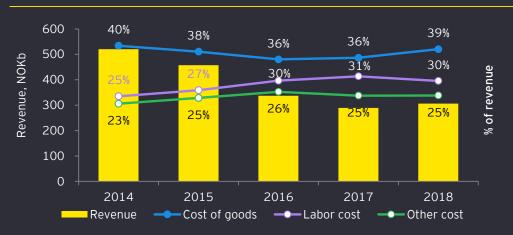


Source: EY analysis

2018 rev and # employees by size

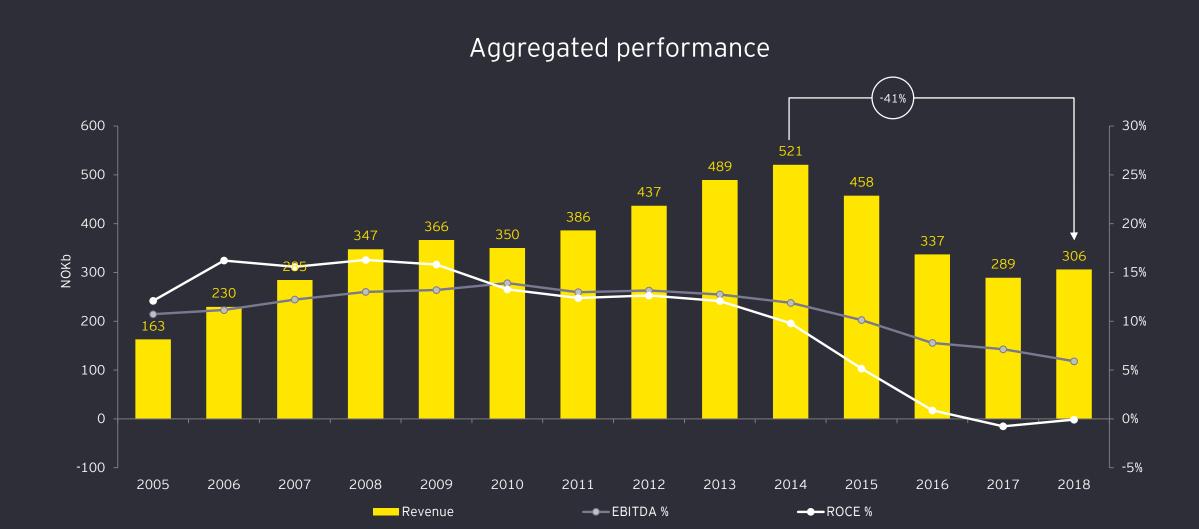


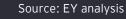
Cost in % of revenue





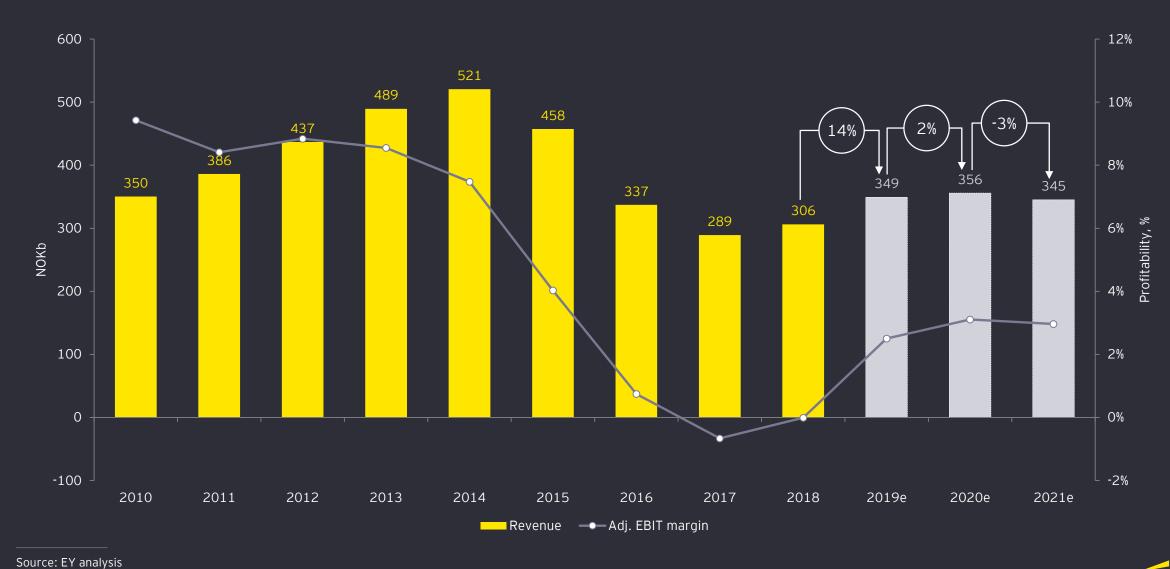
Historical development







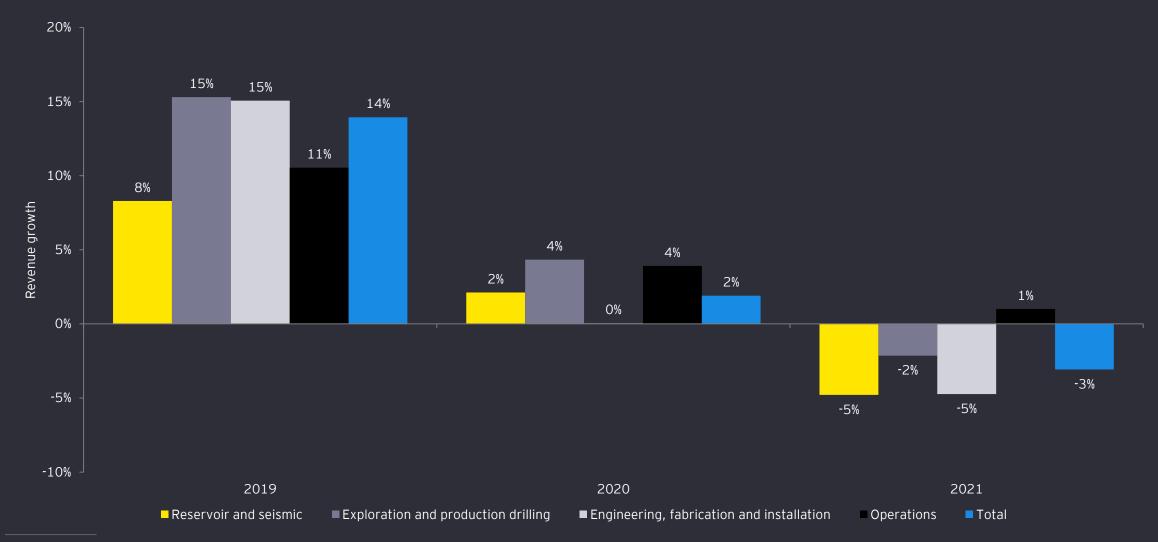
OFS outlook







OFS outlook



Source: EY analysis



Summary

- Finally growth in 2018, after several years of decline
- Strong growth in 2019, and modest growth expected in 2020. Gradual improvement in margins
- Short-term peak in NCS investments in 2019 and 2020
- Global oil price outlook still highly uncertain

